



### / Consolidated P&L (1)

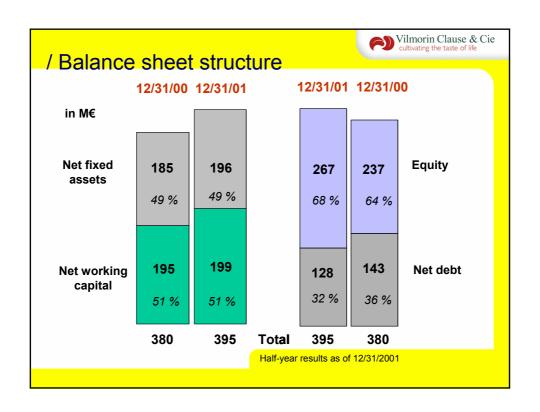
in M€	12/31/01	% of sales	12/31/00	% of sales	Variation (% or M€)
Sales	153,2	100,0%	146,8	100,0%	+4,4%
Gross margin	102,5	66,9%	97,0	66,1%	+0,8 pt
Operating expenses	-116,9	-76,3%	-112,8	-76,8%	+3,6%
inc. personnel expenses	-55,7	-36,4%	-53,9	-36,7%	+3,3%
inc. other net operating expenses	-51,3	-33,5%	-50,5	-34,4%	+1,6%
inc. depreciation and reserves	-9,9	-6,4%	-8,4	-5,7%	+8,4%
Operating income	-14,4	-9,4%	-15,9	-10,7%	+1,5M€

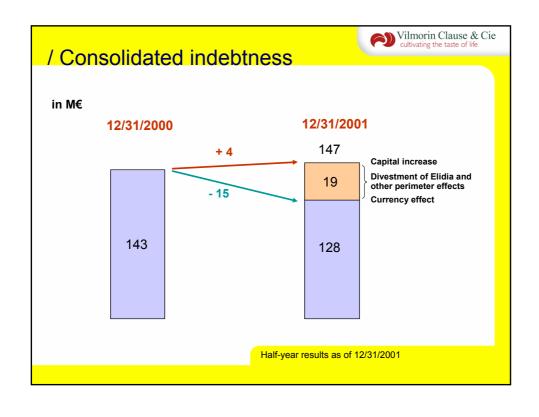
Half-year results as of 12/31/2001

### / Consolidated P&L (2)



in M€	12/31/01	% of sales	12/31/00	% of sales	Variation (% or M€)
Operating income	-14,4	-9,4%	-15,9	-10,7%	+1,5M€
Financial income	-3,6	-2,3%	-2,6	-1,8%	-1,0M€
Extraordinary income	-0,4	-0,3%	-0,4	-0,3%	-
Taxes	3,8	2,5%	2,3	1,6%	+1,5M€
Amortization	-0,2	-0,1%	-0,3	-0,2%	+0,1M€
Results of companies consolidated under equity method	0,1	-	0,0	-	+0,1M€
Net income	-14,7	-9,6%	-16,9	-11,4%	+2,2M€
Net profit for the Group share	-13,0	-8,5%	-15,8	-10,8%	+2,8M€



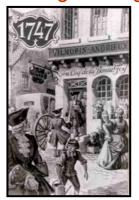




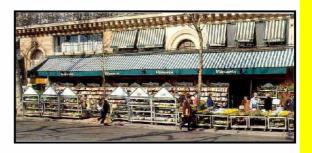




# / Over 250 years of history A long time ago...



### Yesterday...



Half-year results as of 12/31/2001

# / Over 250 years of history Today





La vie est un jardin

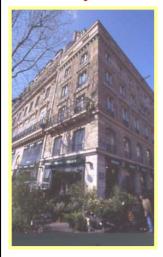


# / Over 250 years of history Today



Vilmorin Clause & Cie cultivating the taste of life

La vie est un jardin





Half-year results as of 12/31/2001

### / Over 250 years of history Today



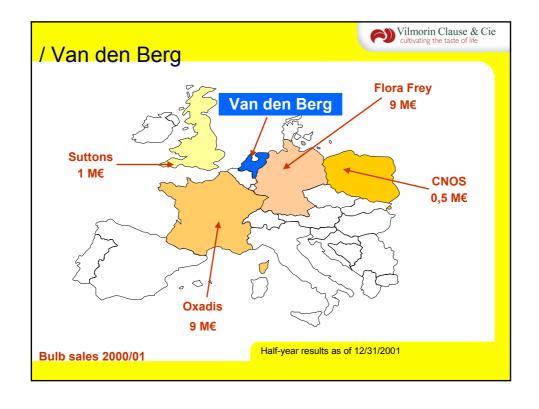
Vilmorin Clause & Cie

La vie est un jardin









### Vilmorin Clause & Cie cultivating the taste of life

### / Van den Berg Profile

> Company established in 1963 and based in Wervershoof, in the North of Amsterdam



- Stake of 80 % of the capital taken as of July 1st 2001
- > Purchase price : 0,2 M€
- > 2001/02 forecasted sales : 5,3 M€ with a break even income as a goal

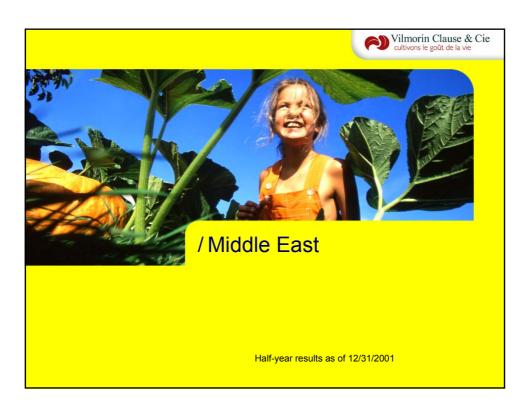
Half-year results as of 12/31/2001

### Vilmorin Clause & Cie cultivating the taste of life

### / Van den Berg

#### First contributions

- > Improvement of Oxadis (F) and Flora Frey (G) supply terms
- > Promotional operations done with Oxadis
- Launching of a range under the Scala brand by Suttons (GB) and of a range for CNOS Vilmorin (PL)
- > Better knowledge of market trends
- > Sales forces training actions
- > Better control of end season inventories



# / Middle East Vilmorin Clause & Cie positions

> Significant commercial positions for all Professional companies



2000/01 sales 8,8 M€

> and a strategic participation in the Israeli company Hazera Genetics



Vilmorin Clause & Cie



### / Middle East

#### Short-term outlook

- > Strong market disruption for all Professional companies (wait-and-see policy, disruption of State operated markets, political boycott...)
- > Strong decrease of Hazera Genetics activity level (2001 sales down by -16,5 % compared to 2000)
- > Collaborations with Hazera Genetics are confirmed and deepened
  - / research (germplasm, technologies, Genopsis project...)
  - / commercial distribution
  - / production (under way)





### / Argentina

> Significant commercial positions in Professional for Harris Moran (squash, bean, lettuce) and Clause/Tézier (tomato, pepper, melon)

2000/01 sales : 2,2 + 0,6 = 2,8 M€

 Distribution and commercial network through a majority owned company (66 %), LAGRA, based in Buenos Aires



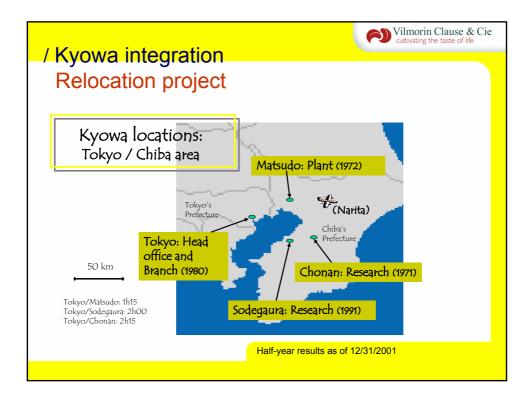
- > Currency risk covered on 12/31/2001 by a 0,9 M€ provision
- Strong slow down of activity since December 2001 waiting for new financial rules





## / Kyowa integration Short-term outlook

- > Decrease of the activity level (about -11 %), more important in agricultural material distribution (-14 %) than in seeds (-4,5 %)
- > Expense saving plan (operating, staff), in order to maintain the net income level
- > Definition of a short-term action, organization and development plan supported by :
  - / company relocation project
  - / collaborations with other Vilmorin Clause & Cie Professional companies





Vilmorin Clause & Cie

### / Kyowa integration Relocation project

- Administrative permissions pending for the purchase or rent of land and for the building project
- Soal to end the complete project replanned for the 2nd half of 2003

Half-year results as of 12/31/2001

## / Kyowa integration Status of intra-Group collaborations

#### > Research

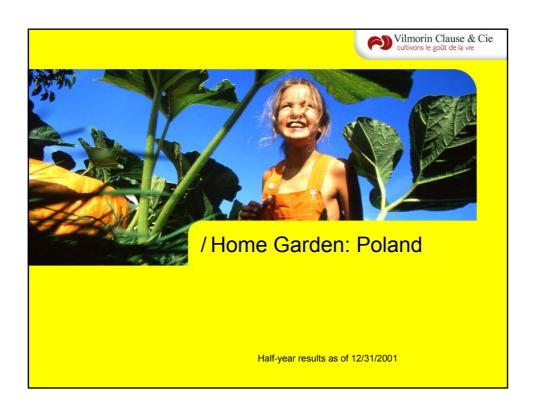
- / Joint breeding programs (Nickerson, Marco Polo Indonesia, Vilmorin)
- / Technology transfer (Clause/Tézier, Harris Moran)
- / Inbred lines exchanges (Vilmorin, Nickerson) on the following species: bunching onion, kabocha squash, cabbage, cucumber, melon, carrot

#### > Production

/ Bunching onion vitroplants and foundation seeds in collaboration with Clause/Tézier

#### > Marketing

/ Distribution agreements under way to be signed for the North-American market and some Asian countries







# / Home Garden : Poland Organization as of July 2001

- > All Home Garden activities on the Polish market regrouped within CNOS Vilmorin
- CNOS Vilmorin reports legally and operationally to Flora Frey (G)

Half-year results as of 12/31/2001

Vilmorin Clause & Cie

